

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18**

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	2015/16	2016/17		2017/18		
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000	£000	£000	£000	£000	£000
Private Sector Housing	701	770	641	1,445	(769)	676
Homelessness	512	446	418	759	(280)	479
Voluntary Sector Support	387	403	412	436	(11)	425
Museum, Heritage & Culture	2,477	892	805	1,234	(326)	908
Community, Health & Wellbeing	879	844	842	1,221	(348)	873
Safer Communities	256	269	259	246	-	246
Grand Total	5,212	3,624	3,377	5,341	(1,734)	3,607
Support & Trading Services	196	214	208	571	(352)	219
Internally Recharged	(196)	(214)	(208)	(571)	352	(219)
Directorate Total	5,212	3,624	3,377	5,341	(1,734)	3,607
Continuing Services Budget	5,100	3,545	3,276			3,525
Continuing Services Budget - Growth	24	50	51			37
Continuing Services Budget - Savings	(30)	(40)	(40)			-
Total Continuing Services Budget	5,094	3,555	3,287			3,562
District Development Fund - Expenditure	343	185	198			155
District Development Fund - Savings	(225)	(116)	(128)			(110)
Invest To Save			20			-
Total District Development Fund/Invest to Save	118	69	90			45
Directorate Total	5,212	3,624	3,377			3,607

Communitites Directorate

CSB Growth & Development Fund Items

CSB Growth		Original Estimate 2016/17 £000's	Probable Outturn 2016/17 £000's	Original Estimate 2017/18 £000's
Service	Description			
Affordable Housing	Legal fees B3Living	(5)	(5)	
Community Arts Programme	Additional Income (Savings made in expenditure)	(4)	(4)	
Safeguarding	Safeguarding Officers	50	51	
Safeguarding	Recharge to HRA	(31)	(31)	
Homelessness Advice	Additional post			30
Homelessness Advice	Homelessness Reviews			12
Total Communities		10	11	42

District Development Fund		Original Estimate 2016/17 £000's	Probable Outturn 2016/17 £000's	Original Estimate 2017/18 £000's
Service	Description			
Communities	Externally Funded Projects	86	128	110
Communities	Externally Funded Projects	(86)	(128)	(110)
Communities	Museum Store License (Lease)	17	17	
Homelessness	Legal Challenges	20	20	20
Private Sector Housing	Landlord Accreditation Scheme	1	1	1
Safer Communities	Analysts post	34	15	
Safer Communities	Analysts post	(30)		
Safer Communities	CCTV Trainee Assistant post	19	9	20
Youth Council	Enabling Fund	8	8	
Grant - Citizens Advice Bureau	CAB Debt Advisors			4
Total Communities		69	70	45

Invest To Save

Museum Resilience	Contribution		20	
		0	20	0

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18
PRIVATE SECTOR HOUSING**

	2015/16	2016/17		2017/18			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Affordable Housing Grants	29	44	43	45	-	45	This budget relates to the Council's liaison with private sector housing providers in the provision of affordable housing. There are no major variances within this budget.
Care And Repair	76	79	50	119	(64)	55	The estimates have decreased due to staff allocations within Housing policy, grants and care for support services. There has also been a reduction in professional fees. In 2017/18 supporting people funding from the County Council has been withdrawn and is expected to be replaced by funding from the Better Care Fund.
Housing Strategy	32	37	37	33	-	33	This represents the cost of strategic plan preparation such as the Home Energy Conservation Plan. Time spent on this work has reduced.
Private Housing Grants	223	248	148	859	(695)	164	Grants have been replaced by loans except for Disabled Facilities. There is no time limit for repayment and the debt is recorded with the Land Registry, with the Council receiving repayment when the property changes hands. Funding of Disabled Facilities Grants comes from the Better Care Fund. In 2016/17 funding was higher than expected, although 2017/18 funding is unknown indications suggest a similar level of funding is to continue.
Repairs To Private Dwellings	326	346	350	374	(10)	364	This relates to other private sector housing issues. There has been an increase in staff allocations in this area.
Traveller Matters	15	16	13	14	-	14	This budget relates to staff time spent dealing with matters relating to the Travelling Community.
Grand Total	701	770	641	1,445	(769)	676	

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18
HOMELESSNESS**

	2015/16	2016/17		2017/18			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Bed Breakfast Accommodation	95	50	53	339	(280)	59	There has been an increase in the use of Bed and Breakfast accomodation in recent years though appears to have levelled off. Because most of the costs are re-imbursed by Housing Benefit the increased charge to the General Fund falls on the Non-Hra Rent Rebates within the Resources budget.
Homelessness Advice	417	396	365	420	-	420	Under the current economic climate a greater reliance is being made on offering advice to the public on homelessness. There has been a reduction in allocations to this heading as more time has been spent on related HRA activities. In 2017/18 there is a CSB bid for an additional post to assist with the increased workload, also additional DDF funding has continued in 2016/17 and 2017/18 as there is an increased likelihood of legal challenges being made against the Council's homelessness decisions, made in accordance with Council policy, which will need defending.
Grand Total	512	446	418	759	(280)	479	

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18
VOLUNTARY SECTOR SUPPORT**

	2015/16	2016/17		2017/18			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Grant - Citizens Advice Bureau	125	130	114	118	-	118	This support is agreed on an annual basis. There has been a slight reduction in staff time working in this area for probable 2016/17 and original 2017/18.
Grant - Essex Womens Refuge	17	17	17	17	-	17	
Grant - Voluntary Action Ef	59	60	62	75	(11)	64	
Grants To Voluntary Orgs	162	177	203	210	-	210	The increase in budget between Original 2016/17 and Original 2017/18 is in respect of depot charges relating to the light house - VAEF offices, due to increased occupancy. There is also more time being spent on assessing applications and related admin work.
Welfare Transport	24	19	16	16	-	16	There are no significant changes in this budget.
Grand Total	387	403	412	436	(11)	425	

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18
MUSEUM, HERITAGE AND CULTURE**

	2015/16	2016/17		2017/18			
	Actual	Original	Probable	Gross	Gross	Net	
	£000	Estimate	Outturn	Expenditure	Income	Expenditure	
	£000	£000	£000	£000	£000	£000	
Community Arts	325	349	274	-	-	-	The decrease in budget from Original 2016/17 to Probable 2016/17 is due to a decrease in staff allocations. From 1st April 2017 this budget has been merged with the Museum budget to create the Museum, Heritage & culture team situated at the Waltham Abbey Museum.
Culture - Externally Funded	-	-	-	-	-	-	There have historically been a number of externally funded initiatives run by the Community Services Team in 2016/17 the income and expenditure amounts to £21,000. From 1st April 2017 this budget has been merged with the Museum budget.
Culture Programme	1	2	8	-	-	-	Additional income of £10,000 from charges to service users was included in Original 2016/17 budgets, however removed for Probable 2016/17 as savings have been made under various cost centres from the Museum, Heritage & Culture budgets. From 1st April 2017 this budget has been merged with the Museum budget.
Heritage Lottery Fund	36	24	12	14	(3)	11	This budget includes the major redevelopment of the Epping Forest District Museum made possible through a major grant from the Heritage Lottery fund. This project has created a major new heritage and community resource in Waltham Abbey, through expanding and redeveloping the existing museum previously housed in two listed buildings to accommodate the 1st floor of the adjoining premises at 37 Sun Street. The net expenditure here includes staff time managing the capital project.
Lowewood Museum	(2)	(6)	(7)	79	(84)	(5)	A five year service level agreement was agreed with Broxbourne Borough Council to manage Lowewood Museum in Hoddesdon from 1st February 2012. Expenditure incurred by this Council is reimbursed by Broxbourne. However the related support services and recharges are charged to the General Fund. The management fee of £10,000 is transferred to the Museum Reserve Fund at year end and is the reason this budget shows a surplus.
Museum	2,143	516	508	913	(28)	885	The increase in the Original 2016/17 to Original 2017/18 is due to the additional costs of running the redeveloped museum. Increased costs include a significant increase in staffing allocations and a sizable increase in building maintenance recharge. From the 1st April 2017 the Arts and Museum budgets have been merged to create the Museum, Heritage & Culture team situated at the Waltham Abbey Museum. The Actual 2015/16 included a figure for a downward revaluation to the museum.
Museum Development Projects	(26)	7	1	8	(6)	2	There are two projects in this budget for 2016/17 and 2017/18. These are Renaissance Strategic Support and King Harold Hill Funding. The projects are externally funded apart from the support services and recharges that are charged to the General Fund.
No Border Project	-	-	9	220	(205)	15	This budget is for the No Border Resilience Project that is match funded apart from the support services and recharges that are charged to the General Fund. An invest to save of £20,000 is included in the budget, £8,000 2016/17 and £12,000 2017/18.
Grand Total	2,477	892	805	1,234	(326)	908	

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18
COMMUNITY, HEALTH AND WELLBEING**

	2015/16	2016/17		2017/18			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
All Weather Pitch	9	(3)	6	39	(35)	4	The net expenditure is expected to be around £6,000 in 2016/17 and due to increased income in 2017/18 to show a slight decrease.
Community, Health & Wellbeing	542	561	586	730	(115)	615	Community, Health & Wellbeing includes budgets such as New Horizons, which is a leisure programme for elderly people, Lifewalks and Sports Development. There has been an increase in budget from Original 2016/17 to Original 2017/18 due to staff allocation changes.
Marketing And Promotions	31	33	32	35	-	35	This budget is for the promotion of an active lifestyle and there is no significant changes.
North Weald Gymnasium	36	36	36	36	-	36	The major cost here is in relation to depreciation charges on the Gym building in North Weald. There are no significant changes.
Sports Development Ext Funding	35	33	27	184	(167)	17	This budget consists of three projects that are match funded, the only charge to the General Fund relates to staff recharges. The projects included are Disability projects, Community sports network and Social Inclusion. The decrease from Original 2016/17 to Original 2017/18 is due to one project ending 31st March 2017 and another 31st August 2017.
Youth Council	101	110	80	81	-	81	The Youth Strategy budget has increased and the Youth Council budget reduced from original 2016/17 to original 2017/18 due to changes in staff allocations.
Youth Strategy	30	41	44	46	-	46	
Limes Centre Hall/office	94	33	31	70	(31)	39	The net expenditure here relates only to the community use element of the Limes Farm Centre. The remaining cost of the Centre is either allocated to the council services or recharged to external agencies that use it.
Grand Total	879	844	842	1,221	(348)	873	

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18
SAFER COMMUNITIES**

	2015/16	2016/17		2017/18			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Safer Communities Programme	256	269	259	246	-	246	The decrease in budget from Original 2016/17 to Original 2017/18 is due to the Analyst post contract ending in 2016/17.
Grand Total	256	269	259	246	-	246	

**COMMUNITIES DIRECTORATE
ESTIMATES 2017/18
SUPPORT SERVICES**

	2015/16	2016/17		2017/18			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Community & Culture Admin	196	214	208	218	-	218	The budget includes staff based at Hemnall Street who provide admin support to the Community and Arts areas. There is a small reduction in 2016/17 due to vacancies, otherwise there are no other significant changes from Original 2016/17 to Original 2017/18.
Leaseholders Admin	-	-	-	353	(352)	1	This service collates all the admin costs related to leaseholders who have purchased the long leasehold of former HRA flats.
Grand Total	196	214	208	571	(352)	219	

Sum of Original Estimate 17/18	Column Labels													Income Total	Grand Total	
	Expense 0010	1000	2000	3000	4000	5000	6000	9006	Expense Total	9000	9004	9005	9007			
	Employee Expenses	Premises Related Expenses	Transport Related Expenses	Supplies And Services	Contracted Services	Support Services	Asset Charges	Internal Recharges		Misc Income	Government Contributions	Other Contributions	Fees & Charges			
Private Sector Housing																
Affordable Housing Grants	20,700		1,050	20		23,700			45,470							45,470
Care And Repair	98,490	5,510	3,490	5,020	15,400	51,190		(60,000)	119,100			(53,500)	(10,200)	(63,700)	55,400	
Housing Strategy	2,190		10	200		30,910			33,310						33,310	
Private Housing Grants	143,850	-	5,110	635,120		75,060			859,140		(664,970)	-	(30,000)	(694,970)	164,170	
Repairs To Private Dwellings	251,220	-	10,770	2,410		109,280			373,680		-	-	(10,000)	(10,000)	363,680	
Traveller Matters	9,690		400			4,210			14,300						14,300	
Homelessness																
Bed Breakfast Accommodation	33,990	270,000	1,410	690		33,200			339,290				(280,000)	(280,000)	59,290	
Homelessness Advice	279,190		5,330	50,550		85,210			420,280	(250)				(250)	420,030	
Voluntary Sector Support																
Grant - Citizens Advice Bureau	-		-	118,040		30			118,070						118,070	
Grant - Essex Womens Refuge				16,940		10			16,950						16,950	
Grant - Voluntary Action Ef				39,260		35,340			74,600				(11,360)	(11,360)	63,240	
Grants To Voluntary Orgs	61,400	15,890	2,560	88,120		42,320			210,290						210,290	
Welfare Transport	-		-	16,020		10			16,030						16,030	
Museum, Heritage & Culture																
Community Arts	-		-	-		-			-						-	
Culture - Externally Funded																
Culture Programme	-	-	-	-		-			-						-	
Heritage Lottery Fund	7,190			2,470		4,230			13,890			(2,470)		(2,470)	11,420	
Lowewood Museum	48,680	330	1,200	23,000		6,350		-	79,560			(83,460)	(1,150)	(84,610)	(5,050)	
Museum	479,300	154,770	19,660	47,360		189,440	22,370		912,900			(3,120)	(24,860)	(27,980)	884,920	
Museum Development Projects	1,140	-	250	4,980		1,530			7,900			(6,370)		(6,370)	1,530	
No Border Project	138,590	12,000	4,860	63,480		930			219,860			(204,620)		(204,620)	15,240	
Community, Health & Wellbeing																
All Weather Pitch				1,850		250	37,490		39,590			(15,000)	(20,400)	(35,400)	4,190	
Community, Health & Wellbeing	374,940	8,060	14,580	93,180		238,830			729,590			(53,670)	(61,440)	(115,110)	614,480	
Laa Pooled Funds																
Limes Centre	12,970	24,530	20	960		32,280	14,990	(85,750)								
Marketing And Promotions	13,430	-	480	8,500		12,800			35,210						35,210	
North Weald Gymnasium	1,080		40			380	34,380		35,880						35,880	
Sports Development Ext Funding	25,130		510	145,990		12,220			183,850			(136,840)	(30,000)	(166,840)	17,010	
Youth Council	43,430		5,670	11,610		20,740			81,450						81,450	
Youth Strategy	22,130		920	8,710		13,740			45,500						45,500	
Limes Centre Hall/office	17,810	34,140	40	4,420		8,030	5,250		69,690				(30,600)	(30,600)	39,090	
Safer Communities																
Safer Communities Programme	110,020	50	4,780	49,260		78,210	10,510	(6,600)	246,230			-		-	246,230	
Communities Support Services																
Cctv Cameras	43,830	490	1,900	38,930		46,500	97,580	(226,930)	2,300	-		-	(2,300)	(2,300)	-	
Community & Culture	753,370		30,850	250		259,400		(1,043,870)								
Safer Communities	358,590		15,320	30		237,800		(611,740)								
Support & Trading Services																
Community & Culture Admin	113,350		2,050	21,630		81,090		(218,120)								
Leaseholders Admin	26,360	73,170	1,290	3,520		248,050			352,390	(1,000)		(76,890)	(274,500)	(352,390)		
Not part of budget book process																
Active Projects	120		2,200	36,450		650			39,420			(39,420)		(39,420)		
Grand Total	3,492,180	598,940	136,750	1,538,970	15,400	1,983,920	222,570	(2,253,010)	5,735,720	(1,250)	(664,970)	(675,360)	(786,810)	(2,128,390)	3,607,330	