

**CONTRACT AND TECHNICAL SERVICES  
ESTIMATES 2019/20**

**CONTRACT AND TECHNICAL SERVICES**

	2017/18	2018/19		2019/20		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Car Parking	(210)	(203)	(298)	1,644	(2,139)	(495)
Land Drainage/Sewerage	726	820	688	763	(12)	751
Leisure Facilities	2,891	314	370	1,250	(1,196)	54
Parks & Grounds	899	1,174	1,282	1,080	(13)	1,067
Waste Management	4,830	5,848	5,538	7,154	(1,792)	5,362
<b>Grand Total</b>	<b>9,135</b>	<b>7,953</b>	<b>7,581</b>	<b>11,891</b>	<b>(5,152)</b>	<b>6,739</b>
Contract & Tech Support Services	2,586	2,351	1,539	1,718	(173)	1,545
Internally Recharged	(2,586)	(2,351)	(1,484)	(1,491)	-	(1,491)
	<b>9,135</b>	<b>7,953</b>	<b>7,635</b>	<b>12,118</b>	<b>(5,324)</b>	<b>6,794</b>
Continuing Services Budget	9,554	8,680	7,559			6,890
Continuing Services Budget - Growth	18	39	89			-
Continuing Services Budget - Savings	(653)	(968)	(868)			(566)
<b>Total Continuing Services Budget</b>	<b>(635)</b>	<b>(929)</b>	<b>(779)</b>			<b>(566)</b>
District Development Fund - Expenditure	274	202	319			176
District Development Fund - Savings	(62)	-	-			(266)
Invest to Save	4	-	-			-
<b>Total District Development Fund / Invest to Save</b>	<b>216</b>	<b>202</b>	<b>319</b>			<b>(90)</b>
<b>Directorate Total</b>	<b>9,135</b>	<b>7,953</b>	<b>7,099</b>			<b>6,234</b>

## Commercial & Regulatory Services

### CSB Growth & Development Fund Items

CSB Growth Items		Original Estimate 2018/19 £000's	Probable Outturn 2018/19 £000's	Original Estimate 2019/20 £000's
Leisure Management	Savings from New Contract	(944)	(854)	(263)
Parks & Open Spaces	BRIE - SLA	-	4	-
Off-street Parking	New Chargeable Parking Spaces	(17)	(17)	-
Off-street Parking	Additional Staffing	13	13	-
Off-street Parking	New Management Contract	26	26	-
Off-street Parking	Vere Road Pay-and-Display	(7)	(7)	-
Off-street Parking	Additional Income	-	-	(300)
Off-street Parking	Penalty Charges	-	(34)	-
Waste Management	Contract Payments	-	50	-
Various Headings	Salary savings from People Strategy	-	(45)	(18)
		<b>(929)</b>	<b>(864)</b>	<b>(581)</b>
Development Fund Items				
Off-street Parking	Feasibility Additional Parking Levels	-	-	40
Off-street Parking	Changes to Traffic Orders	-	30	-
Contaminated Land & Water Quality	Contaminated land investigations	72	-	46
Countrycare	BRIE - SLA	4	-	-
Highways General Fund	Local Highways Panel	-	100	-
Leisure Management	New Management Contract	-	21	(289)
Parks & Grounds	Open Spaces - Tree Planting	10	9	-
Parks & Grounds	Tree Service - Oak Tree Planting	3	-	3
Parks & Grounds	Roding Valley Development - Woodland Planting	20	10	20
Parks & Grounds	Roding Valley Dev. - Demolition of Building Roding Lane	-	13	-
Parks & Grounds	Survey of River Roding erosion	8	-	8
Waste Management	Abandoned Vehicles	-	(41)	-
Waste Management	DCLG recycling reward scheme	85	53	50
Waste Management	Reduction in recycling income	150	73	-
Waste Management	Consultatns fees	-	7	-
Waste Management	Additional Recycling payment	-	105	-
		<b>352</b>	<b>380</b>	<b>(122)</b>

**CONTRACT AND TECHNICAL SERVICES  
ESTIMATES 2019/20  
CAR PARKING**

	2017/18	2018/19		2019/20			
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000's	£000's	£000's	£000's	£000's	£000's	
Off-Street Car Parking	(529)	(532)	(611)	1,054	(1,751)	(697)	A new fee structure is to be put into force during 2019 which will see an increase in the amount of income being generated.
Highways General Fund	316	296	350	417	(166)	251	The variance between probable outturn and original 2019/20 is due to a DDF item of £100,000 to the County Highways Panel as match funding for transport issues.
Fleet Operations Dso Account	3	33	(37)	173	(222)	(49)	As well as maintaining the Councils fleet of vehicles the mechanics carry out taxi testing on behalf of the licensing section, and MOT's.
<b>Grand Total</b>	<b>(210)</b>	<b>(203)</b>	<b>(298)</b>	<b>1,644</b>	<b>(2,139)</b>	<b>(495)</b>	

**CONTRACT AND TECHNICAL SERVICES  
ESTIMATES 2019/20  
LAND DRAINAGE\SEWERAGE**

	2017/18	2018/19		2019/20			
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000's	£000's	£000's	£000's	£000's	£000's	
General Drainage	41	57	44	52	-	52	This budget is for works to the general drainage system in the district to ensure that sewerage is kept safe and does not cause any environmental health issues.
Flood Defence/Land Drainage	351	359	287	305	(12)	293	The cost of this service is for the responsibility of the Council to ensure that sufficient land drainage is in place to reduce the risk of floods within the district.
Contaminated Land & Water Quality	334	404	357	406	-	406	There is a DDF item of £72,000 in 2019/20 in case any piece of land is found to be contaminated prior to or post development. This is to cover laboratory and other consultant costs from further investigations.
<b>Grand Total</b>	<b>726</b>	<b>820</b>	<b>688</b>	<b>763</b>	<b>(12)</b>	<b>751</b>	

**CONTRACT AND TECHNICAL SERVICES  
ESTIMATES 2019/20  
LEISURE SERVICES CONTRACT**

	2017/18	2018/19		2019/20			
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000's	£000's	£000's	£000's	£000's	£000's	
Leisure Services Contract	2,891	314	370	1,250	(1,196)	54	This budget comprises the cost of all 4 Leisure Centres with officer time spent on managing the contract and depreciation charges for works carried out on the Centres and the building of the new Centre at Waltham Abbey.
<b>Grand Total</b>	<b>2,891</b>	<b>314</b>	<b>370</b>	<b>1,250</b>	<b>(1,196)</b>	<b>54</b>	

**CONTRACT AND TECHNICAL SERVICES  
ESTIMATES 2019/20  
PARKS AND GROUNDS**

	2017/18	2018/19		2019/20			
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000's	£000's	£000's	£000's	£000's	£000's	
Charity - Chigwell Row Rec	68	101	81	55	-	55	This relates to open space at Chigwell Row; Lindersfield and Roebuck Lane; these are owned by charities, of which this Council is the sole trustee. The only financial transaction between the General Fund and the charities is a grant to finance ongoing expenditure. The level of support provided varies depending on the maintenance requirements.
Contribution To Hra	357	374	349	343	-	343	The General Fund makes a contribution toward maintenance of HRA owned land on the basis that it is available for use by the whole community.
Countrycare	296	288	257	289	(5)	284	This service maintains a number of areas of land in Council ownership with the help of volunteers. The aim is to manage the land in such away that aids conservation.
Open Spaces	98	297	488	277	(7)	270	This budget covers all other grounds maintenance functions on Council land.
Roding Valley Development	20	45	41	45	-	45	As Riparian owner of the watercourses flowing through the district the Council has a responsibility to allow the water to flow naturally and prevent flooding to other land owners.
Tree Service	60	69	66	71	(1)	70	This covers all tree maintenance issues that are not either on Highways or HRA land.
<b>Grand Total</b>	<b>899</b>	<b>1,174</b>	<b>1,282</b>	<b>1,080</b>	<b>(13)</b>	<b>1,067</b>	

**CONTRACT AND TECHNICAL SERVICES  
ESTIMATES 2019/20  
WASTE MANAGEMENT**

	2017/18	2018/19		2019/20			
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000's	£000's	£000's	£000's	£000's	£000's	
Abandoned Vehicles	48	69	28	44	(2)	42	The number of vehicles classified as abandoned is fluctuating giving rise to budget variances between probable outturn and original 2019/20 with the contract figure being resumed for this year.
Recycling	1,677	2,269	2,462	3,576	(1,436)	2,140	This service area is subject to a number of variations, namely increases in collections from the number of "new" properties built and the price fluctuations in the amount that can be recovered from products that can be recycled. A DDF item for £200 is included in the probable outturn as a capital contribution to the contractor.
Refuse Collection	1,820	2,000	1,737	1,897	(86)	1,811	A major variances in this area are due to the increase in "new" properties being collected and inflation, which is based on changes to preset indices.
Street Cleansing	1,285	1,512	1,321	1,635	(257)	1,378	The increase in costs can be attributed to the increase in fly-tips within the district.
Trade Waste	(0)	(2)	(10)	2	(11)	(9)	This is a relatively new service which the Service is obliged to carry out if businesses approach the Council to provide. At present it is generating a surplus but will be affected by fluctuations in costs if passed on from Essex County Council in future.
<b>Grand Total</b>	<b>4,830</b>	<b>5,848</b>	<b>5,538</b>	<b>7,154</b>	<b>(1,792)</b>	<b>5,362</b>	

**CONTRACT AND TECHNICAL SERVICES  
ESTIMATES 2019/20  
SUPPORT SERVICES**

	2017/18	2018/19		2019/20			
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000's	£000's	£000's	£000's	£000's	£000's	
Grounds Maintenance	1,571	1,511	1,402	1,582	(173)	1,409	Staff vacancies account for the variance from Original 2018/19 to Probable Outturn with a full establishment budgeted for in 2019/20.
Neighbourhoods Policy Group	1,015	840	-	-	-	-	With the Council reorganisation in progress at present personnel within the Neighbourhoods Policy Group are spread over a number of other service areas and a direct comparison cannot be made between the two groups, or across years.
Contract & Technical - Policy	-	-	136	136	-	136	
<b>Grand Total</b>	<b>2,586</b>	<b>2,351</b>	<b>1,539</b>	<b>1,718</b>	<b>(173)</b>	<b>1,545</b>	

**CONTRACT AND TECHNICAL SERVICES  
SUBJECTIVE ANALYSIS 2019/20**

	Employee Expenses	Premises Related Expenses	Transport Related Expenses	Supplies And Services	Contracted Services	Support Services	Internal Asset Charges	Recharges		Misc Income	Other Contributions	Fees & Charges		
<b>Car Parking</b>														
Fleet Operations Dso Account	253,290	74,870	109,220	29,820		19,360	1,610	(315,650)	172,520	(2,000)		(220,000)	(222,000)	(49,480)
Off-Street Car Parking	119,600	252,850	3,770	116,310	243,110	40,950	277,820		1,054,410		(39,000)	(1,712,000)	(1,751,000)	(696,590)
Highways General Fund	26,500	363,930	800	400		9,760	15,620		417,010		(141,000)	(25,000)	(166,000)	251,010
<b>Car Parking Total</b>	<b>399,390</b>	<b>691,650</b>	<b>113,790</b>	<b>146,530</b>	<b>243,110</b>	<b>70,070</b>	<b>295,050</b>	<b>(315,650)</b>	<b>1,643,940</b>	<b>(2,000)</b>	<b>(180,000)</b>	<b>(1,957,000)</b>	<b>(2,139,000)</b>	<b>(495,060)</b>
<b>Land Drainage/Sewerage</b>														
Contaminated Land & Water Quality	176,390	36,350	7,260	81,240		46,380	58,810		406,430		-		-	406,430
Flood Defence/Land Drainage	157,140	530	6,210	5,390	49,780	39,790	45,960		304,800	(9,370)	(2,500)		(11,870)	292,930
General Drainage	39,000		1,610	900		10,250			51,760		(50)		(50)	51,710
<b>Land Drainage/Sewerage Total</b>	<b>372,530</b>	<b>36,880</b>	<b>15,080</b>	<b>87,530</b>	<b>49,780</b>	<b>96,420</b>	<b>104,770</b>		<b>762,990</b>		<b>(9,370)</b>	<b>(2,550)</b>	<b>(11,920)</b>	<b>751,070</b>
<b>Leisure Facilities</b>														
Leisure Services Contract	62,490	28,100	2,150	4,170	-	12,160	1,140,900	-	1,249,970	-	-	(1,196,000)	(1,196,000)	53,970
<b>Leisure Facilities Total</b>	<b>62,490</b>	<b>28,100</b>	<b>2,150</b>	<b>4,170</b>	<b>-</b>	<b>12,160</b>	<b>1,140,900</b>	<b>-</b>	<b>1,249,970</b>	<b>-</b>	<b>-</b>	<b>(1,196,000)</b>	<b>(1,196,000)</b>	<b>53,970</b>
<b>Parks &amp; Grounds</b>														
Charity - Chigwell Row Rec	820	53,070	30	1,520		210			55,650					55,650
Contribution To Hra				343,080					343,080					343,080
Countrycare	165,890	33,890	13,340	54,100		20,850	1,120	-	289,190	(3,110)	(1,890)		(5,000)	284,190
Open Spaces	820	112,930	30	162,770		210	-		276,760		(7,170)		(7,170)	269,590
Roding Valley Development	820	34,720	30	9,320		210			45,100					45,100
Tree Service		69,800		900		-			70,700	(940)			(940)	69,760
<b>Parks &amp; Grounds Total</b>	<b>168,350</b>	<b>304,410</b>	<b>13,430</b>	<b>571,690</b>		<b>21,480</b>	<b>1,120</b>	<b>-</b>	<b>1,080,480</b>		<b>(4,050)</b>	<b>(9,060)</b>	<b>(13,110)</b>	<b>1,067,370</b>
<b>Waste Management</b>														
Abandoned Vehicles	15,710		1,170	810	22,750	3,450			43,890			(2,500)	(2,500)	41,390
Recycling	125,170		9,280	66,360	3,006,260	27,540	340,830		3,575,440	(1,434,600)			(1,434,600)	2,140,840
Refuse Collection	112,900	15,360	8,370	103,610	1,340,710	24,740	299,820	(8,400)	1,897,110		(86,000)		(86,000)	1,811,110
Street Cleansing	97,100		7,220	1,080	1,463,760	21,290	44,970		1,635,420	(232,040)	(25,000)		(257,040)	1,378,380
Trade Waste	5,040		380	6,210	5,390	1,110		(16,090)	2,040		(10,800)		(10,800)	(8,760)
<b>Waste Management Total</b>	<b>355,920</b>	<b>15,360</b>	<b>26,420</b>	<b>178,070</b>	<b>5,838,870</b>	<b>78,130</b>	<b>685,620</b>	<b>(24,490)</b>	<b>7,153,900</b>		<b>(1,666,640)</b>	<b>(124,300)</b>	<b>(1,790,940)</b>	<b>5,362,960</b>
<b>Contract &amp; Tech Support Services</b>														
Contract & Technical - Policy	109,280		1,680	-		25,330		(81,780)	54,510					54,510
Grounds Maintenance	1,039,630	119,620	221,360	101,700		36,560	62,800	(1,409,070)	172,600	(146,600)	(26,000)		(172,600)	-
Neighbourhoods Policy Group	-		-	-		-			-					-
<b>Contract &amp; Tech Support Services Total</b>	<b>1,148,910</b>	<b>119,620</b>	<b>223,040</b>	<b>101,700</b>		<b>61,890</b>	<b>62,800</b>	<b>(1,490,850)</b>	<b>227,110</b>		<b>(146,600)</b>	<b>(26,000)</b>	<b>(172,600)</b>	<b>54,510</b>
<b>Grand Total</b>	<b>2,507,590</b>	<b>1,196,020</b>	<b>393,910</b>	<b>1,089,690</b>	<b>6,131,760</b>	<b>340,150</b>	<b>2,290,260</b>	<b>(1,830,990)</b>	<b>12,118,390</b>	<b>(2,000)</b>	<b>(2,006,660)</b>	<b>(3,314,910)</b>	<b>(5,323,570)</b>	<b>6,794,820</b>